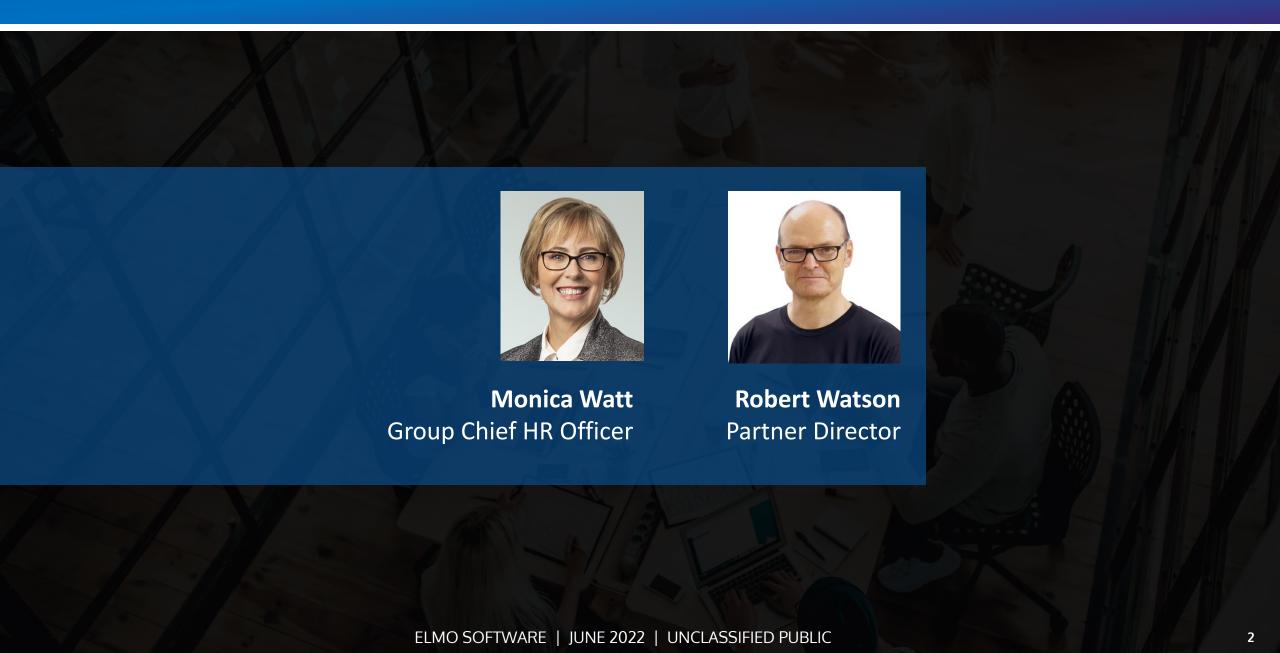


ELMO Speakers





2022 HR Industry Benchmark Report: 3 key themes





Employee expectations have fundamentally changed



The 'War for Talent' is back in full swing



HR's role continues to evolve – and the ride isn't over yet

2022 HR Industry Benchmark Report: 3 key opportunities





Create and support a new employee experience (EX)



Work smarter, not harder: The key is technology



Strengthen HR's position with deeper knowledge and use of key people metrics

Retention: what are employees looking for?



What are your priorities when searching for a new employer? (Top 3 responses)

	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Q3 to Q4 Movement
Remuneration and bonus payments / incentives	2 nd	1 st	1 st	1st	
Flexible / Remote working	1 st	3rd	3 rd	2 nd	†
Stability of an organisation	3 rd	2 nd	2 nd	3 rd	

Source: ELMO's Australian Employee Sentiment Index Report: 2021 in Review

The case for retention: recruitment costs



\$23,860

the average cost to fill a vacant position (up from \$10,500 in the 2020 survey)

38 days – the average length of time to fill a vacant role in Australia (up from 33.4 days in the 2020 survey)

The case for retention: cost of losing an employee



Productivity

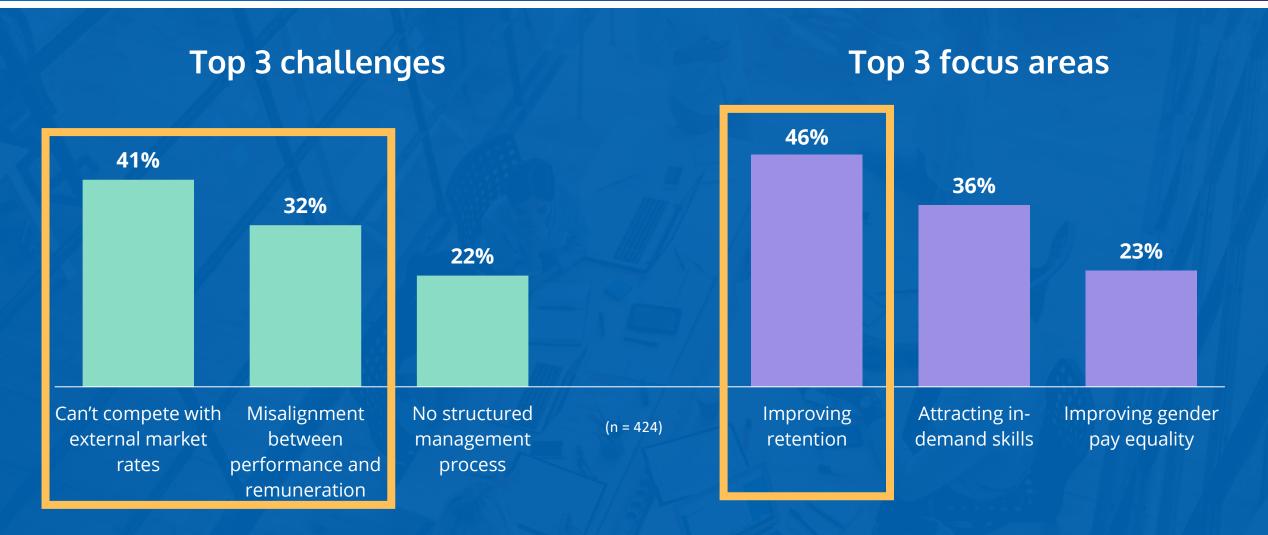
Knowledge

Impact on morale

Time to productivity of replacement employee

Top Challenges and Focus Areas







The case for retention is clear: so what to do?

Key opportunities: Workplace flexibility



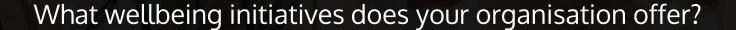
What type of flexible working options does your organisation offer? (top 7 responses)

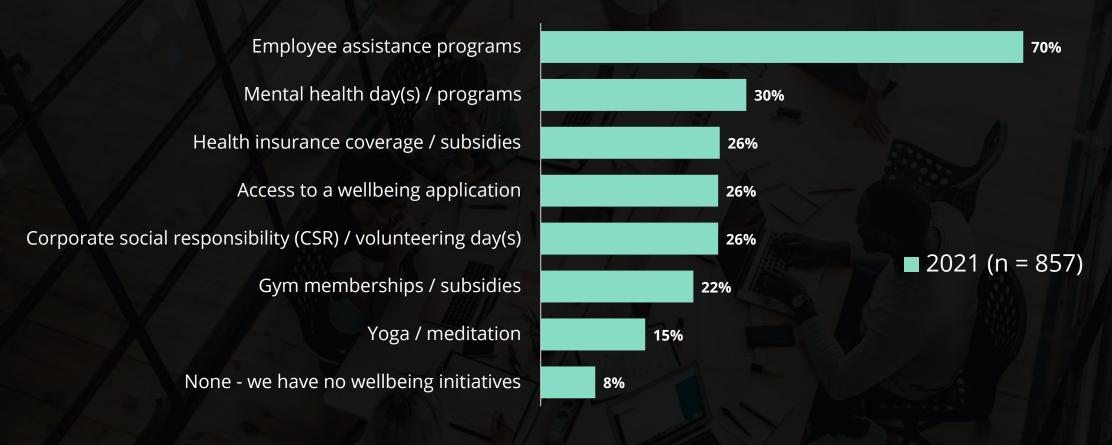


■ 2021 (n = 873)

Key opportunities: Employee wellbeing







Performance Management, Rem & Benefits



Identify your best performers

+

Pay and reward your best performers

Keep your best performers



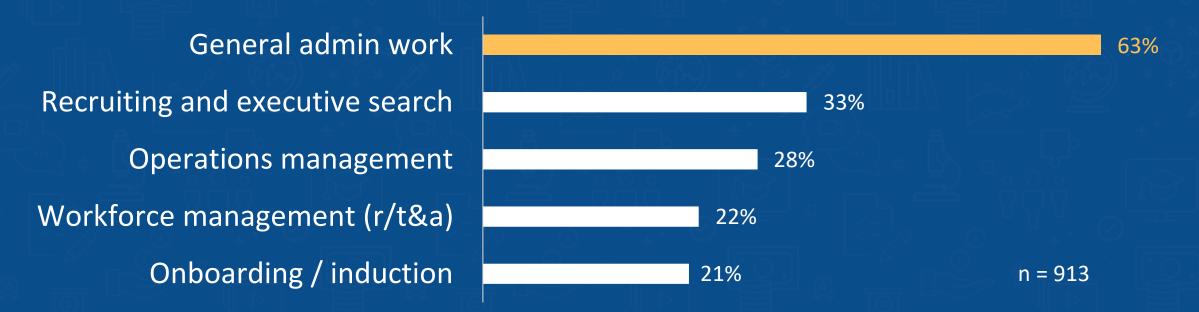
The case for retention is clear: the role of tech

Where is HR's Time Going?



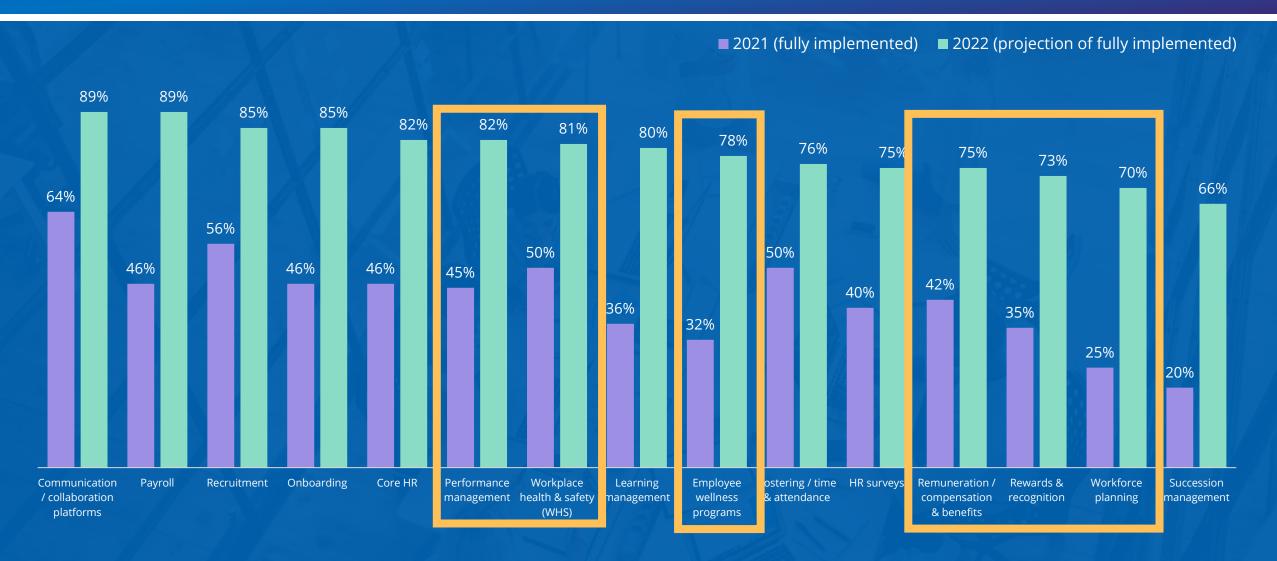
Areas that you believe to be taking up too much of HR's time in your organisation, relative to the value they deliver:

(top 5 answers)



What is HR working on? Smarter use of technology





What is HR doing for itself? Smarter use of technology















Pay

Engage

Hire

Retain

Develop

Predict



Payroll



Survey



Onboarding





Recruitment



Performance Management

Rewards &

Recognition



D

Learning Management



Predictive People **Analytics**



Self-Service



Rostering /



Attendance



Expenses



Connect



Experiences



COVIDsecure



Hybrid Work



Wellbeing





Remuneration



Succession Management



Course Library

Course

Builder



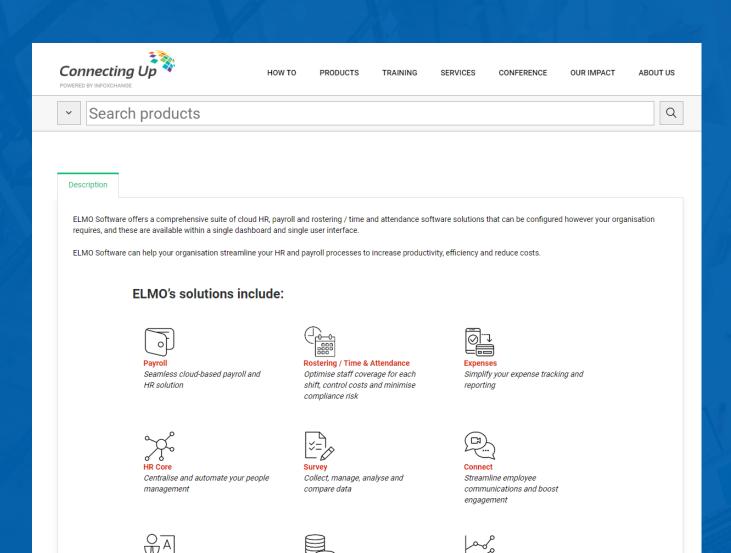
Video Library

What is HR doing for itself? Smarter use of technology

Performance Management system

that maximises employee performance and potential





Attract, engage and select the

world's best talent

Start your new employee's journey

with a personalised onboarding

experience



www.connectingup.org/product/elmo-software

NFP Customer Success Stories





"I put out a mandatory training program a week and a half ago and it was due within a month, and within a week I'd had 30% complete – that's unheard of!"

elmosoftware.com.au/customer-stories

Ultimate Guide to HR Software for Not-for-Profits





Please stay in touch!





www.connectingup.org/product/elmo-software



Nerida.Raftis@elmosoftware.com.au



ELMO Software



ELMO_Software



ELMO Software



PeoplePod, an ELMO podcast

From wherever you get your podcasts